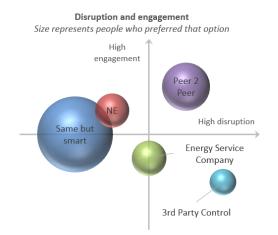


#### **Current research interests**





#### **Future energy business models**



Utility 2050

#### **Energy policy and regulation**



People and energy

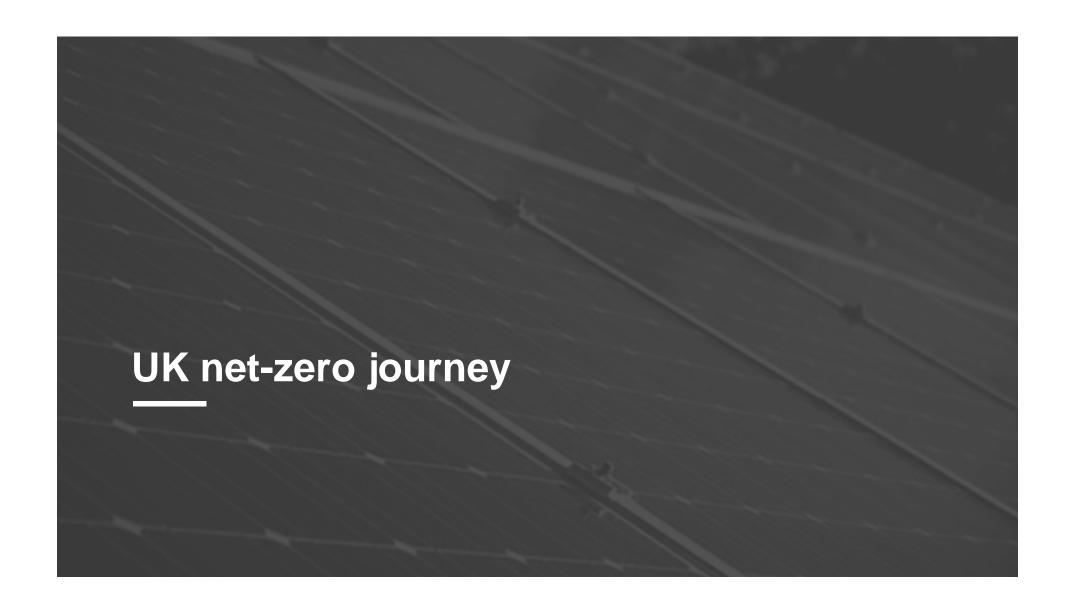


Redesigning Regulation

Society led lowcarbon transformation

**Energy Revolution Research Consortium** 





### **UK Climate Change Act**





"It is the duty of the Secretary of State to ensure that the **net** UK carbon account for the year 2050 is **at least 100% lower** than the 1990 baseline."



Climate Change Act 2008

#### **Entwined policy & regulatory challenges**

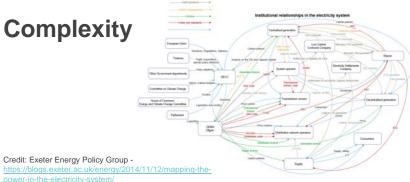




#### **Objectives**

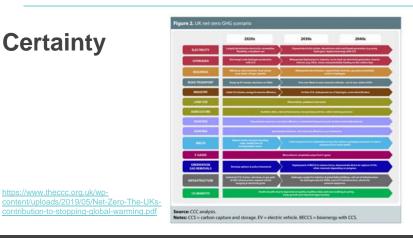
- Net zero
- Lowest (or reasonable) cost
- Security
- Competition
- Environment
- Equity & Fairness
- Better than today

#### **Complexity**



#### **Certainty**

https://www.theccc.org.uk/wp-



#### **Acceptability**

power-in-the-electricity-system/





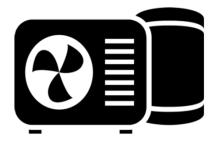
# Thirty years of action required to meet UK net zero target











~3.6 (6.1\*) GW/year (300 x 12MW turbines/year) (current 4GW/year) ~1.2 million BEVs/year (136 per hour) (current 331 vehicles/hour)

~600k installations/year (68 per hour) (current 182 boilers/hour)

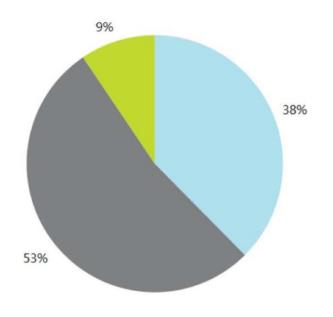
\*including CCS and electricity storage

### Technology can't do everything



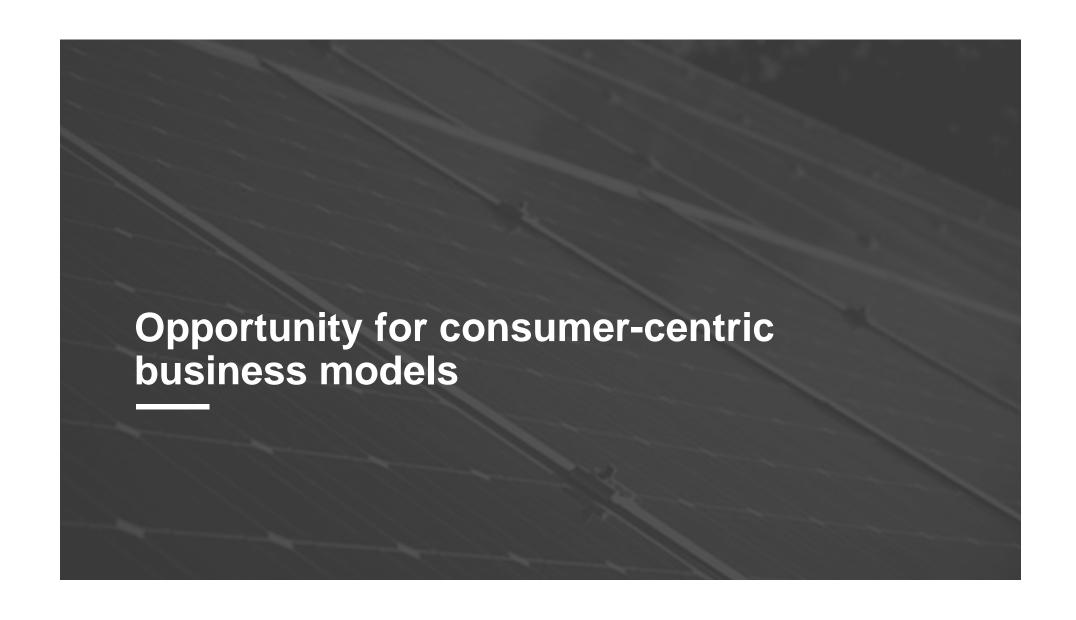


#### Role of societal and behavioural changes



- Low-carbon technologies or fuels not societal / behavioural changes
- Measures with a combination of lowcarbon technologies and societal / behavioural changes
- Largely societal or behavioural changes

Source: CCC analysis



# Implications for end-users...





15th February 2020	16th February 2020
Period	Price (inc. VAT)
00:00 - 00:30	1.58 p/kWh
00:30 - 01:00	1.58 p/kWh
01:00 - 01:30	1.97 p/kWh
01:30 - 02:00	0.63 p/kWh
02:00 - 02:30	-1.68 p/kWh
02:30 - 03:00	-2.10 p/kWh
03:00 - 03:30	-2.10 p/kWh
03:30 - 04:00	-3.19 p/kWh
04:00 - 04:30	-2.94 p/kWh
04:30 - 05:00	-2.94 p/kWh
05:00 - 05:30	-2.31 p/kWh
05:30 - 06:00	-2.10 p/kWh



Time of use pricing



New kit



Upfront costs

#### Massive opportunity for future UK utilities







Plant efficiency £75 – 1809 m



Large LC generation £0.61 – 8 bn



Service provision £5 – 9 bn



Flexibility optimisation £400 – 2000 m



Local LC generation £42 - 4600 m



CCS £-0.14 - 1669 m

Up to £21bn of new value is available to electricity utilities per year by 2050

Wegner, M.-S., Hall, S., Hardy, J., Workman, M., 2017. Valuing energy futures; a comparative analysis of value pools across UK energy system scenarios. Appl. Energy 206, 815–828. doi:10.1016/j.apenergy.2017.08.200

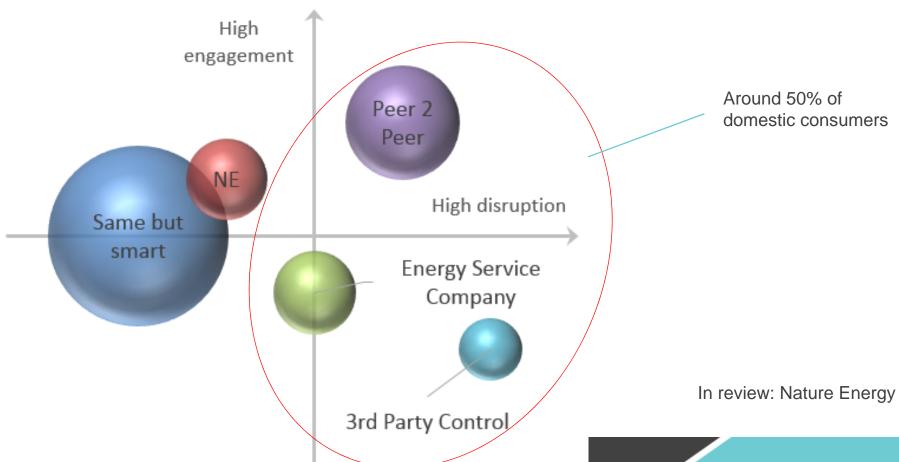


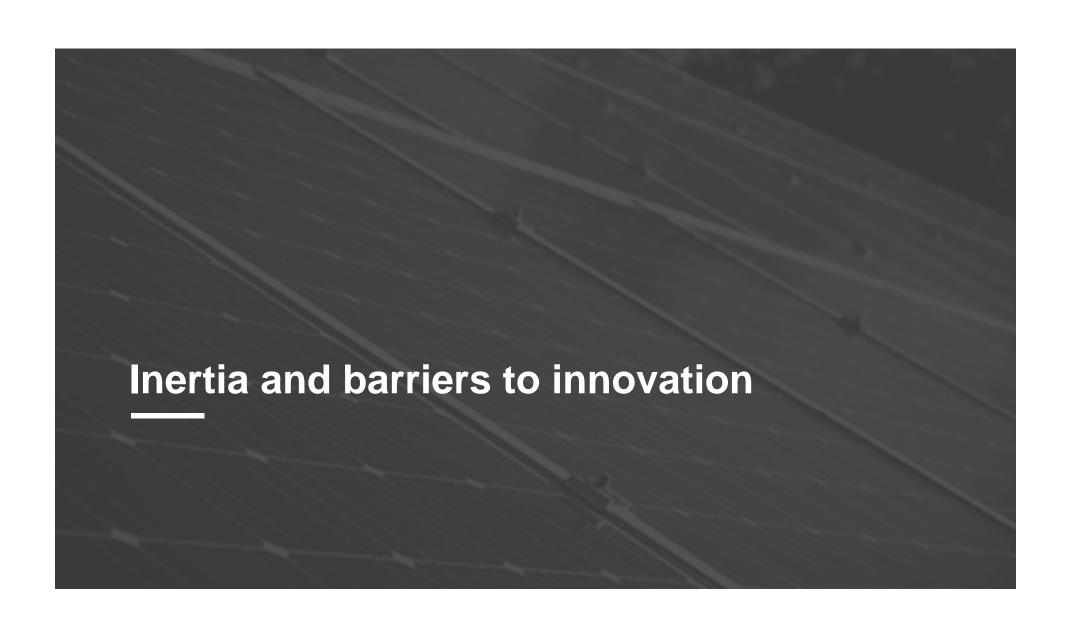
#### Disruption and engagement

Size represents people who preferred that option





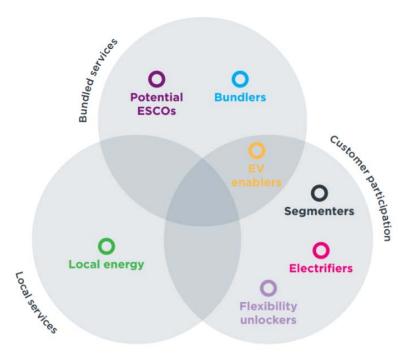




#### Innovation in UK energy suppliers







0000 Ovo OOO Octopus OOO Tonik 00 Ecotricity OO HartlePower OO Co-operative Energy 00 E.ON 00 SSE OO Scotish Power OO The Renewable Energy Company Ltd (Ecotricity) O Good Energy Bristol Energy So Energy Brits Energy O Mongoose 0 Bulb npower British Gas O First Utility Local Electricity Supply Plus Ltd O EDF O Green Energy O Our Power O GnERGY Green Energy Network O Utilita Energy

O Nabuh Energy

- Lot's going on, particularly on local energy, electric vehicles, 'smart' electric homes and bundling products
- However, little innovation in the core traditional utility business model (selling units of electricity and gas)

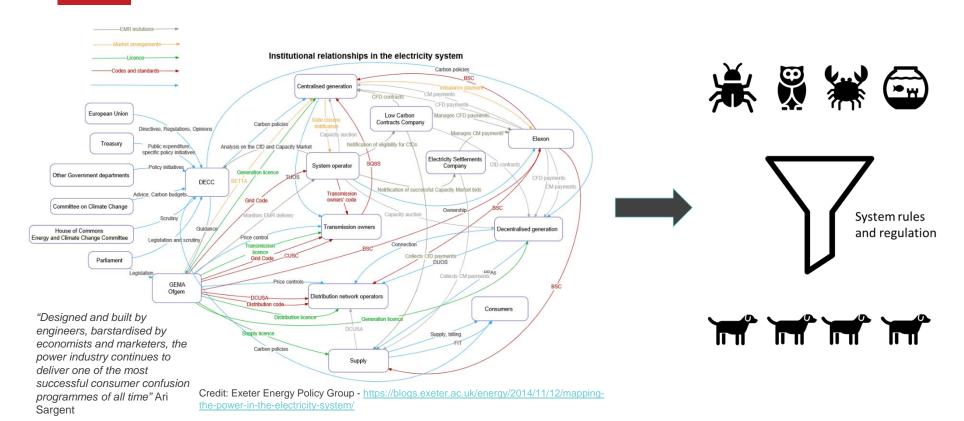
Credit: IGov - http://projects.exeter.ac.uk/igov/wp-content/uploads/2019/01/IGov-BM-Analysis-report.pdf

Figure 8: Emerging domestic electricity supplier value propositions compared to broad NTBM themes

#### **Energy policy & regulation**







### Who is playing in the sandbox?





#### **P2P trials**

- EDF
- British gas / Verve
- Empowered

#### **ESCo**

Green Energy Networks, SmartKlub and SIG

# Innovative tariffs

- Ovo energy (electric heating)

# Prosumer marketplac

e

BP (homes sell excess electricity to a marketplace)



EnergyREV



### The centre cannot always hold





'Energy decentralisation' means many things to many people. Among the confusion of definitions and practices that may be characterised as decentralisation, three broad causal narratives are commonly (implicitly or explicitly) invoked. These narratives imply that the process of decentralisation:

- i) will result in appropriate changes to rules and institutions
- ii) will be more democratic
- iii) is directly and causally linked to energy system decarbonisation

https://www.sciencedirect.com/science/article/pii/S1364032119307075



#### **Future governance?**

- Gov sets objectives
- ETC 'sorts out politics' of energy transformation -> gives direction
- Whole systems operator (IISO) delivers
- Economic regulator ensures efficient network spend
- Data body ensures quality and access + protection
- Market monitor

http://projects.exeter.ac.uk/igov/wpcontent/upiDSP/S/Creatett Ocal-gygovernance-right-gent2019.pdf

EnergyREV

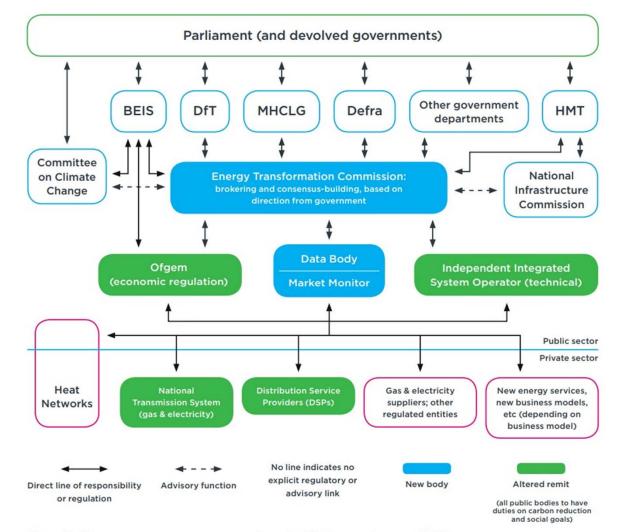


Figure 3: GB energy governance: proposed new institutions and responsibilities

#### **Objectives for prosumers?**





- Net zero
- Lowest or reasonable or any cost
- Security of what?
- Role of competition
- Neutral, worse or better for environment
- Equitable, fair, just?
- Better than today
- ...what else?

## Reshape and redesign regulation?









http://www.challenging-ideas.com/wp-content/uploads/2017/10/Challenging-Ideas\_single.pdf http://www.challenging-ideas\_single.pdf http://www.challenging-ideas\_single.pdf http://www.challenging-ideas.com/wp-content/uploads/2017/10/Challenging-ideas\_single.pdf http://www.challenging-ideas.com/wp-content/uploads/2017/10/Challenging-ideas\_single.pdf http://www.challenging-ideas.com/wp-content/uploads/2017/10/Challenging-ideas.com/wp-content/uploads/2017/10/Challenging-ideas.com/wp-content/uploads/2017/10/Challenging-ideas.com/wp-content/uploads/2017/10/Challenging-ideas.com/wp-content/uploads/2017/10/Challenging-ideas.com/wp-content/uploads/2017/10/Challenging-ideas.com/wp-content/uploads/2017/10/Challenging-ideas.com/wp-content/uploads/2017/10/Challenging-ideas.com/wp-content/uploads/2017/10/Challenging-ideas.com/wp-content/uploads/2017/10/Challenging-ideas.com/wp-content/uploads/2017/10/Challenging-ideas.com/wp-content/uploads/2017/10/Challenging-ideas.com/wp-content/uploads/2017/10/Challenging-ideas.com/wp-content/uploads/2017/10/Challenging-ideas.com/wp-content/uploads/2017/10/Challenging-ideas.com/wp-content/uploads/2017/10/Challenging-id

EnergyREV